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November 30, 2001

Mr. Craig Melodia Associate Regional counsel United States Environmental Protection Agency Region 5, SE-5J 77 West Jackson Boulevard Chicago, IL 60604-3590

Re: 311 East Greenfield Avenue, Milwaukee, Wisconsin

Dear Craig:

While my client, Cliffs Mining Company, and I recognize that some initial environmental sampling will be conducted by the Environmental Protection Agency ("EPA") at the above-referenced site, I am once again expressing my client's belief that the investigation of environmental conditions at the property, and any removal or remediation actions, if necessary, can be conducted most efficiently through the efforts of one of the private developers who have recently expressed an interest in obtaining the property and converting it from a brownfield to a greenfield. We have engaged in numerous discussions with one of the developers, who is also in communication with the City of Milwaukee Redevelopment Authority. This developer has retained consultants to assist in assessing the environmental conditions and preparing a plan for demolition of the above-ground structures. I understand that a meeting between the City's Redevelopment Authority and the developer will occur within the next two (2) weeks for a discussion of long-term development plans. It appears from all of these steps that the developer could serve as a catalyst to efficiently and timely bring this property back into productive use, thereby generating tax revenue for the City.

Accordingly, as the investigation unfolds, we hope that EPA will remain open to allowing a developer, the City of Milwaukee, and other interested parties to cooperatively arrange for any needed demolition and remediation work with the EPA taking an oversight role as opposed to directly conducting demolition or remediation. From my last telephone conversation with you, I am lead to believe that the agency will continue the ongoing dialogue with the municipal and private entities who are interested in redevelopment of this property. A

Mr. Craig Melodia Page 2 November 30, 2001

cooperative effort spearheaded by a private entity with a vision for the ultimate end use of the property will save time and money and lead to a faster regeneration of the parcel.

We look forward to continuing communications and would appreciate seeing a copy of the sampling plan before the work is underway.

Sincerely

Dennis L. Fisher

cc: Jack Lenhard, Esq. Arthur Harrington, Esq.

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